## Oswald Road Primary School Improvement Plan 2021/22 Achieving Success



Key priorities based upon analysis of data and evidence from monitoring

If we are successful in our plan, the achievement outcomes for pupils in July 2022 will be:

End of EYFS targets for 2021/22

63% GLD

## End of KS1 targets for 2021/22

	% reaching Expected Standard	% working at Greater Depth
Reading	74%	24%
Writing	73%	10%
Mathematics	78%	24%

Combined:70% / 8%

## End of KS2 targets for 2021/22

	% reaching Expected Standard	% combined	% working at Greater Depth
Reading	86%	80%	42%
Writing	82%		29%
Mathematics	83%		39%

Combined GD: 27%

Progress to outcomes will be checked termly. Termly pupil progress meetings will be in place, where the attainment and progress of all pupils will be checked and actions put in place as needed and reviewed. Termly assessment team meetings will share assessment collation from data collection points and actions will be put into place.

Progress through the plan will be monitored by the Governor's Teaching and Learning Committee

Achieving Success 2021/22  Priority 1 - Accelerated progress in writing					
Co-ordinator: Kat Rowe	Year 2021/22		Cost of plan: £120 Plus Phonics schel	•	ding release time)
Action(for each action include briefly 'how' and wh intended impact on the provision will be)	nat the	Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time
<b>ACTION:</b> To ensure that writing is purposeful and that can a clear audience. <b>HOW:</b>	hildren have			Staff meeting time	Time ICT with Mr P subscription
Staff meeting to discuss with staff and share ideas, for exposting on social media; work turned into a green screen etc)		Kat Rowe	Autumn 1		
Disseminating ICT with Mr P training		Kat Rowe	Autumn 1 onwards		
New English overview sheets to include audience and pur	rpose	Deborah Howard	Introduced in Autumn 1		
Staff using the overview sheets to consider the training a audience and purpose can be used to support children's v		Kat Rowe	Autumn 2 onwards		
<b>IMPACT:</b> Children will be more engaged with the writing a sense of purpose and audience.	tasks due to				
There will be a further enjoyment and investment in the children due to sense of purpose and audience.	writing by the				
Progress seen in children's writing.					

<b>ACTION:</b> To research new systematic phonics programmes, ensuring the chosen one is the best fit for our school.			Phonics training	Cost of phonics scheme / training — unknown at present
HOW:				
Research on available phonics programmes, seeking advice and thoughts from cluster groups and other professionals.	Hayley Craven	Autumn 1		
Further research any programmes which seem most suited to our school.	Hayley Craven	Autumn 2		
Once chosen, organising extensive whole school staff training	Hayley Craven	Spring		
Implementation of chosen scheme	Hayley Craven	Summer 1		
<b>IMPACT:</b> Progress in writing supported by a consistent phonics approach across school.				
Impact of work on new systematic phonics scheme will be seen more in the next academic year.				
<b>ACTION:</b> To develop knowledge of phonics across all year groups ahead of introduction of new systematic phonics scheme.			Internal phonics training	Time
HOW:				
Phonics Phase 2 and 3 training	Hayley Craven	Autumn 2		
Phonics Phase 4 and 5 training	Hayley Craven	Autumn 2		
Work within training about this language being entwined through writing and spelling lessons throughout the school.	Hayley Craven	Autumn 2		
Decision on resources that will be used in each year group (also noted below)	Hayley Craven Jen Dyson	Autumn 1		

Ensure each year group have the resources agreed (also noted below)	Hayley Craven Jen Dyson	Autumn 1		
Training for new staff in EYFS and KS1 to ensure phonics teaching can be in place as effectively as possible from September.	Hayley Craven	Autumn 1		
<b>IMPACT:</b> Increased awareness of phonics across school (especially in Key Stage Two where less teachers have a full understanding due to not teaching lower year groups)				
Progress in spelling across school due to a more joined up approach in terms of language used.				
<b>ACTION:</b> To ensure consistency in access to resources for children to use independently in class.			N/A	Time
HOW:				
Audit of resources used to support/ available for children to access independently in class	Sian Rice Claire Cawley	End of autumn 1		
Decision on resources that will be used in each year group (also noted above)	Hayley Craven Jen Dyson	End of Autumn 1		
Ensure each year group have the resources agreed (also noted above)	Hayley Craven Jen Dyson	End of Autumn 1		
IMPACT:				
Due to having consistent access to helpful resources, children will be able to support their own accuracy in their writing.				
Due to having consistent access to helpful resources, children will have an increased confident to 'have a go'.				

		Staff meeitng	Time
Sian Rice Claire Cawley	End of Autumn 1		
Sian Rice Claire Cawley	End of Autumn 1		
Sian Rice Claire Cawley	End of Autumn 2		
Sian Rice Claire Cawley Deborah Howard	Throughout the year		
Sian Rice Claire Cawley Deborah Howard	Throughout the year		
		Working with	Cost of specialist
		Follow up	
Sian Rice Claire Cawley Deborah Howard Kat Rowe	Autumn 2	meeting	
	Claire Cawley Sian Rice Claire Cawley Sian Rice Claire Cawley Sian Rice Claire Cawley Deborah Howard Sian Rice Claire Cawley Deborah Howard  Sian Rice Claire Cawley Deborah Howard	Claire Cawley  Sian Rice Claire Cawley  Sian Rice Claire Cawley  Sian Rice Claire Cawley Deborah Howard  Autumn 2  Autumn 2	Sian Rice Claire Cawley  Sian Rice Claire Cawley  Sian Rice Claire Cawley  Sian Rice Claire Cawley  Sian Rice Claire Cawley Deborah Howard  Autumn 2  Working with specialist; Follow up staff meeting

Proofreading progression document finalized	Sian Rice Claire Cawley	Spring 1		
Proof reading progression document shared with staff	Sian Rice Claire Cawley	Spring 1		
Staff training led by specialist on proof reading progression that has been tailored for our school.	Deborah Howard	Spring 1		
<b>IMPACT:</b> Children will be supported in a clearly progressive way to proof read, and therefore improve, their writing.				
<b>ACTION:</b> Ensure teaching of handwriting is consistent across school with high expectations throughout all lessons			Training for DH	Time
HOW:			Full staff	
INSET time to share Penpals expectations with all teaching staff.	Deborah Howard	Autumn 1	INSET training	
Audit of resources and order of needed items	Deborah Howard	Autumn 1	(internal)	
Handwriting scrutiny and pupil voice.	Jen Dyson	Autumn 2, Spring 2		
Support and actions as / if needed	Jen Dyson	Autumn 2, Spring 2		
SLT drop in – handwriting books / pupil voice	Deborah Howard	Autumn 2		
Follow up if needed	Deborah Howard	Autumn 2		
Complete handwriting expectations document and share with staff.	Jen Dyson	Autumn 2		

<b>IMPACT:</b> Handwriting books show lessons taking place consistently and schemes being followed. This will then lead to increased progress in writing due to consistency in handwriting in their workbooks.				
ACTION: Ensure teaching of spelling is consistent across school.  HOW:			External training Sept 2021	Time External training costs
External staff training on Babcock No Nonsense with all teaching staff.	Deborah Howard	Autumn 1		
Spelling and handwriting scrutiny and pupil voice.	Jen Dyson	Autumn 2, Spring		
Support and actions as / if needed	Jen Dyson	Autumn 2, Spring 2		
Shared books during phase meetings	Phase Leads	Autumn 1		
Feedback to full SLT	Phase Leads	Autumn 1		
SLT drop ins – spelling journals and pupil voice	Deborah Howard	Autumn 1		
<b>IMPACT:</b> Spelling and handwriting journals show lessons taking place consistently and schemes being followed. This will lead to increased progress in writing due to an improved accuracy in spelling.				
<b>ACTION:</b> To promote the use of Spelling Shed across school.				Prizes for Spelling Bee winners
<b>HOW:</b> Introduce Spelling Shed certificates of other reward based on progress on the website.	Jen Dyson	Autumn 2 onwards		Time
To run a whole school Spelling Bee across the year (with some taking place on Spelling Shed)	Jen D	Spring 1 onwards		
<b>IMPACT:</b> More engagement in school and at home on Spelling Shed to contribute to accelerated progress in writing.				
<b>ACTION:</b> To develop an effective policy on identifying and marking spellings within writing.			External training	Cost of external training

HOW: Links with proof-reading work above.	See above	See above
External staff training on identifying and marking spelling within writing	Deborah Howard	Spring 1
Agreed expectations written into Teaching and Learning Policy	Kat Rowe	Spring 2
Agreed expectations written into Feedback Policy	Kat Rowe	Spring 2
Agreed expectations included in any relevant Expectations Documents	Deborah Howard	By Summer 2
Principles applied in lessons across school	Deborah Howard	Spring 1 onwards
Checker within SLT drop in	Deborah Howard	End of Spring 2
Follow up as needed	Deborah Howard	End of Spring 2
IMPACT: Children can use marking to actively support their progress in spelling. Progress in spelling is being seen.  Monitoring		

## Monitoring

Who	What	Where	When	How	<b>External Validation</b>
Kat Rowe	Completed actions	School	WB 8 <sup>th</sup> November	Meetings, virtual	Shared with Governing
Deborah Howard	and impact		WB 14 <sup>th</sup> March	meetings or collation	Body
			WB 27 <sup>th</sup> June	of information via	
				email	Shared with QA

Impact: Evaluation Have the intended outcomes been achieved? What are the key strengths and development points?

MILESTONES	EVIDENCE OF IMPACT FROM MONITORING
By the end of Autumn 2, staff will be applying the No Nonsense and Penpals training and there will be a consistency in approach across school.	

END OF YEAR EVALUATION	NEXT STEPS
identification of spellings will be consistent across.	
progressive proof-reading approach in their lessons and	
By the end of Summer 2, staff will consistently be applying the	
taught consistently for the full year.	
By the end of Summer 2, spelling and handwriting will have been	
continuing to use the language of phonics within their teaching.	
there will be consistency applied. All staff across school will	
By the end of Summer 2, the phonics scheme will be in place and	
There will be evidence of children writing with a clearer purpose.	
which focuses intent of the unit and is clear on prior learning.	
By the end of Summer 2, all unit plans will have a cover sheet	
scheme and we will be ready to begin implementation.	
By the end of Spring 2, we will have chosen our systematic phonics scheme and we will be ready to begin implementation.	
starting to apply this.	
aware of effective ways to identify spellings whilst marking and	
approach to proof reading and starting to apply this. They will be	
By the end of Spring 2, staff will be aware of a progressive	
children.	
across year groups as to resources that are readily available to the	

END OF YEAR EVALUATION	NEXT STEPS

Achieving Success 2021/22					
<b>Priority 2 – Use of manipulatives in maths</b>					

Co-ordinator: Deborah Howard Year 2021/22 Cost of plan: £2500

(not including release time)

		(not including release time)			
Action(for each action include briefly 'how' and what the intended impact on the provision will be)	Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time	
<b>ACTION:</b> To develop use of manipulatives in maths across lessons.			White Rose seminars	Cost of training Cost of manipulatives	
<b>HOW:</b> List devised of non negotiable maths manipulatives for each key stage	Natalie Gomez Sophie Roberts	Autumn 1	Dissemina ted in		
Organised maths cupboards to allow for maths equipment to be kept centrally and manipulatives to be kept in classrooms	Natalie Gomez Sophie Roberts	Autumn 1	staff meetings		
Introductory staff meeting and time to set up manipulatives in classrooms	Deborah Howard Natalie Gomez Sophie Roberts	Autumn 1	White Rose external training – whole		
Resource as needed to ensure appropriate set out in each classroom	Natalie Gomez	Autumn 1	staff		
White Rose external training - specifically on use of manipulatives	Deborah Howard	Autumn 1			
Use of White Rose videos to further support specific use of manipulatives	Deborah Howard	Autumn 2			
SLT drop ins to include feedback from children	Deborah Howard	Autumn 2, summer 2			
Half termly learning walks to include maths observations at points	Deborah Howard Richard Farrow	Through year			

			Deborah Howard Natalie Gomez Sophie Roberts	Across the year	
	er Key Stage 2 teachers or eir teaching and which re copics.	•	Nic Leaver	By Spring 1	
understanding and co	ng manipulatives, children onnections within their ma thematics will be seen.				
Who	What	Where	When	How	External Validation
Kat Rowe Deborah Howard	Completed actions and impact	School	WB 8 <sup>th</sup> November WB 14 <sup>th</sup> March WB 27 <sup>th</sup> June	Meetings, virtumeetings or coof information email	Shared with Governing Body
Impact: Evaluatio	h Have the intended outc	omes been achieved? Wh	at are the key strengths	and development point	ts?

MILESTONES	EVIDENCE OF IMPACT FROM MONITORING
By Autumn 2, staff will have received external training to develop their understanding of using manipulatives within lessons to support deeper mathematical understanding. Staff will be trying out using manipulatives within lessons.	

By Summer 2, staff will have an increased confidence in using manipulatives within lesson and it will be starting to become natural within our practice.	
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END OF YEAR EVALUATION	NEXT STEPS

Achieving Success 2021/22  Priority 3 - Deepened Subject Lead knowledge						
Co-ordinator: Kat Rowe	rdinator: Kat Rowe Year 2021/22		Cost of plan: Specialist teacher x2 pms a week Cost of external training currently unknown (Cluster fee and release time not included in costing)			
Action(for each action include briefly 'how' and w intended impact on the provision will be)	hat the	Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time	
<b>ACTION:</b> Development of each subject lead's knowledge of their curriculum area in EYFS (with the EYFS reforms) and how these building blocks are built on as the children move through school.				Time with EYFS staff	Time	
<b>HOW:</b> Work with subject leads individually, demonstration of learning their subjects relate to and objectives achieve supporting documents.	_	Laura Tracanna Natalie Turton	Autumn onwards			
One page profile page for curriculum leads linked to eac learning of learning and what is covered in EYFS.	h area of	Laura Tracanna Natalie Turton	Autumn onwards			

Meet with subject leaders and demonstrate what is covered in each of their subjects in both Nursery and Reception along with new ELG.	Laura Tracanna Natalie Turton	Autumn onwards		
Subject leads to write into their progression documents	Subject leads Deborah Howard	Autumn 2 onwards		
Subject leads to use Tapestry, Floor Books and discussions with children and staff as part of their whole school scrutinies	Subject leads Deborah Howard	Autumn 2 onwards		
Floor books to be shared with subject leads every half term	Laura Tracanna Natalie Turton	From end of Autumn 2		
Curriculum Lead and Headteacher work with subject leaders to ensure that they know the next steps for their subject and have the resources they need.	Kat Rowe Deborah Howard	From Autumn 1		
IMPACT: Subject leads will develop a confidence in understanding				
their subjects from nursery, in line with the EYFS reforms.				
Subject leads will ensure progression from nursery to Year 6 is planned and in place.				
Subject leads will be clear on next steps for their curriculum understanding and development.				
<b>ACTION:</b> To develop the science and foundation subject curriculum for our most complex SEND children.			Time with relevant staff –	Time
HOW:			gaining informatio	
SEND TA to access relevant out of year unit plans for current agreed subjects of science, geography, history, science - teachers do not need to provide planning and TA will deliver this work in the classroom with a teacher present	Kym Harman	Autumn 1	n from each other's specialist areas	

SEND TA to deliver unit plans in current SEND Model area and record using either books or seesaw	Kym Harman	Autumn 1
Any trips to local library to support relevant subject areas must be covered by a teacher risk assessment and appropriate ratio in place, as per normal school procedure	Kym Harman Helen Woolf	Autumn 2 onwards
SEND TA to review all work and provide verbal / written feedback to children - various means of recording can be used ie books / seesaw	Kym Harman	Autumn 1 onwards
Inclusion Lead to observe SEND TA deliver foundation subject on a termly basis and provide both written and verbal feedback	Sam Barrett	Autumn 2, spring 2, summer 2
Inclusion Lead to provide additional resourcing / advice from First Response pack to support a multi-sensory approach to teaching and learning	Sam Barrett	Throughout year
SEND TA to collect termly pupil voice regarding science and foundation subjects, supported by Inclusion Lead	Kym Harman Sam Barrett	Autumn 2, spring 2, summer 2
SENDCO to ensure all relevant teaching staff are aware of agreed responsibilities	Helen Woolf	Autumn 1
SENDCO to ensure all relevant staff are aware of location of SEND Model in pm sessions	Helen Woolf	Autumn 1
SENDCO to produce expectations document for SEND Model and science and foundation subjects	Helen Woolf	Autumn 1
Relevant class teacher to be responsible for reviewing, overseeing science and Foundation Subject progress for their pupils throughout the academic year - this includes regularly reviewing books and providing any necessary feedback to TA	Helen Woolf	Autumn 1
SENDCO to meet with relevant SEND TA and teachers to assess current access to remaining foundation stage subjects ie Art, Design and Technology, Music, PE, Computing, PSHE, Spanish	Helen Woolf	Autumn 2

SENDCO to plot where gaps exist in terms of accessing the foundation subject at an appropriate level	Helen Woolf	Autumn 2		
SENDCO to provide subject leads, curriculum lead and headteacher with copy of grid detailing gaps / current offer so that next steps can be decided	Helen Woolf	Autumn 2		
SENDCO to offer support to curriculum lead and subject leads with regards to appropriate provision / differentiation being in place for this group of high need children in terms of accessing foundation subjects	Helen Woolf	Throughout the year		
<b>IMPACT:</b> Our curriculum offer for our most complex SEND children will be fully tailored and personalised and therefore fully accessible to the children, supporting them to know more and remember more in all subject areas.				
<b>ACTION:</b> To ensure all unit plans have appropriate differentiation ideas embedded within them for our SEND children who need this to fully access the subjects.			Working together – sharing ideas and thoughts	Time
HOW:			anoughte	
Work on this to start with the subjects with unit plans: history, geography, science, D+T.				
Next step will be RE plans				
From here it will be work on art, PE, Spanish, Computing, Music.				
Curriculum Lead to liaise with the SEND team/subject leaders/teachers in deepening subject knowledge across the curriculum for SEND children and adapting units to suit them.	Kat Rowe	Throughout the year		

Time for each subject lead to look at their unit plans and work with SEND team, Curriculum Lead and teachers to add appropriate ideas per lesson to differentiate.	Kat Rowe Deborah Howard	Autumn 2 onwards		
Unit plans to have differentiation ideas per lesson that support keeping key subject knowledge, with differentiation to support access to this learning. 'Key Differences' will be considered.	Kat Rowe Deborah Howard	By end of Spring 2		
Hyperlinks will be added to unit plans where appropriate.	Kat Rowe Deborah Howard	By end of Spring 2		
Once in place, teachers will review lesson by lesson with the key question: 'Was it too easy?'	Kat Rowe Deborah Howard	To start from summer		
<b>IMPACT:</b> Our curriculum design will be clearer on differentiation for our SEND children who need this to access the learning fully.				
Our SEND children will have fuller access to the curriculum areas.				
<b>ACTION:</b> To develop access to indoor PE for any wheelchair user			External training	Cost of external training – currently unknown
HOW:			J	,
Specialist provision contacted to source training.	Luke McDonagh	Autumn 1		
Training on access to gymnastics.	Luke McDonagh Cindy Skerritt	By Spring 1		
Training on access to dance.	Luke McDonagh Cindy Skerritt	By Spring 1		
Training disseminated to relevant staff.	Luke McDonagh Cindy Skerritt	By Spring 1		
Implementation of training within gymnastics lessons.	Luke McDonagh Cindy Skerritt	Spring 1 onwards		
Implementation of training within dance lessons.	Luke McDonagh Cindy Skerritt	Spring 1 onwards		

Further contact with specialist provision for any extra advice or guidance needed.	Luke McDonagh Cindy Skerritt	Spring 1 onwards		
Links with physiotherapist	Cindy Skerritt	Autumn 1 onwards		
<b>IMPACT:</b> Any wheelchair users will have a developed access to indoor PE sessions.		Oliwards		
<b>ACTION:</b> To monitor the use of unit plans in Geography, History, Science and D+T and to oversee the development of new unit plans in RE.			Local History network - Chris	Cost within Cluster fee
HOW: Regular book/Seesaw/Tapestry checks	Kat Rowe	Throughout year	Trevor sessions.	
Check-ins with teachers to find out how well the unit plans are working in practice.	Kat Rowe	Throughout year	Ofsted cur riculum webinar	
Keeping up with external curriculum developments and updating our existing planning based on this if needed.	Kat Rowe	Throughout year	MTSA conferenc	
Curriculum meetings with subject leads, prioritising next steps and working on amendments needed to unit plans following feedback.	Kat Rowe Deborah Howard	Autumn 1	e.	
<b>IMPACT:</b> Children will have access to the school's designed curriculum, allowing them to know more and remember more.				
<b>ACTION:</b> To support the deepening of subject knowledge within Computing.			CPD/Reso urces - Sarah Crowhurst	Cost of specialist teacher x2pms a week
HOW:			at Elizabeth	
To liaise with Elizabeth Woodville Primary school	Kat Rowe	Throughout year	Woodville.	
Organising generic and bespoke Computing CPD for all members of staff to ensure that they feel confident about the teaching of Computing.	Kat Rowe	Throughout year		
Investment in specialist Computer Science teacher – working alongside class teachers, developing subject knowledge.	Deborah Howard	From Autumn 1		

	will have a developed sub he teaching and learning				
Monitoring					
Who	What	Where	When	How	External Validation
Kat Rowe Deborah Howard	Completed actions and impact	School	WB 8 <sup>th</sup> November WB 14 <sup>th</sup> March WB 27 <sup>th</sup> June	Meetings, virtual meetings or collation of information via email	Shared with Governing Body Shared with QA
Impact: Evaluatio	n Have the intended outc	 omes been achieved? Wi	hat are the key strengths a	and development points?	
MILESTONES			EVIDENCE OF IMPACT I	FROM MONITORING	
By Spring 2, all subject leads will have had a chance to work with Early Years staff to gain an understanding of their subjects in the Early Years.  By Summer 2, all subject leads will have progression documents and subject intent documents that accurately reflect the designed curriculum in their area from nursery to Year 6.  By autumn 2, our most complex SEND children will have access to a personalised curriculum in all areas.  By summer 2, all unit plans will have differentiation for SEND children that considers key difference written in.					
Indoor PE lessons will be accessed from the beginning of autumn 1. By Spring 2, there will be an increase in accessibility to indoor PE lessons.					

By Summer 2, all unit plans will have been reviewed and tweaked as needed and will be being followed consistently.  By Summer 2, there will be an increased subject knowledge across staff in the area of Computing.		
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END OF YEAR EVALUATION	NEXT STEPS	