Oswald Road Primary School Improvement Plan 2017/18

Achieving Success



Key priorities based upon analysis of data and evidence from monitoring

- Maths The development of non-routine problem solving and reasoning supporting developed levels of progress across school
- Diminish the difference for our pupil premium children to a gap of 10% or less.
- Diminish the difference for our EAL children to a gap of no more than 15%

If we are successful in our plan, the achievement outcomes for pupils in July 2017 will be:

End of EYFS targets for 2017/18

GLD (Good level of development) 76%

Phonics

Year 1 - 82%

Year 2 – 73% (8 out of 11 children)

End of KS1 targets for 2017/18

	% reaching Expected Standard	% working at Greater Depth
Reading	78%	26%
Writing	73%	18%
Mathematics	80%	21%

End of KS2 targets for 2017/18

	% reaching Expected Standard	% combined	% working at Greater Depth
Reading	81%	78%	27%
Writing	78%	7370	19%
Mathematics	81%		26%

Progress to outcomes will be checked half termly. Termly pupil progress meetings will also be in place, where the attainment and progress of all pupils including focus on attainment and progress of all groups will be checked and actions put in place as needed and reviewed.

Progress through the plan will be monitored by the Governor's Teaching and Learning Committee on the following dates: 6th November 2017, 29th January 2018, 14th May 2018.

Achieving Success 2017/18 Priority 1 – Maths - The development of non-routine problem solving and reasoning – supporting developed levels of progress across school					
Co-ordinator: S. Turner – Achieving Success Lead Year		Cost of plan: £5800			
Claire Myers – Strategic Maths Lead					
Action(for each action include briefly 'how' and w intended impact on the provision will be)	hat the	Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time
ACTION: To exceed floor standards (KS2)					
HOW:• Effective planning using the White Rose plannin			Autumn 1	CPD in this area is staff	Staff Meeting
New assessment system will identify the gaps in learning.		Sarah Turner	In place for Autumn 1	meetings / profession	Staff Meeting £300 (assessment system)
Monitoring and CPD around effective differentiation.		Deborah Howard	Autumn 2	al dialogue	SLT Drop ins / scrutinies/ Staff meetings
 Identify Year 6 pupils in maths who need to make accelerated progress to achieve Expected Standard by May. 		Sarah Turner Kat Rowe	Autumn 1		Regular review mtgs with teachers
 Identify Year 6 pupils in maths who need to make accelerated progress to achieve Greater Depth by May. 		Sarah Turner Kat Rowe	Autumn 1		Regular review mtgs with teachers
 Half termly meetings to analyse the progress of (including practice test scores). 	children	Sarah Turner	Half termly		Half termly review mtgs
Plan interventions accordingly.		Wendy Gibson	Termly provision maps – amended as needed too		Time

· ·	Monitor the impact of interventions to judge whether independent skills and confidence are successfully transferred back into the classroom. Moderation opportunities throughout the calendar T: Maths is effectively differentiated to match the	Sarah Turner Kat Rowe Deborah Howard	Half termly Autumn 2, Spring 2		Half termly review meetings (as per above meeting) Staff meetings / Phase meetings
	of all groups of children so that they all make good				
ACTIO HOW:	N: To exceed floor standards (KS1) Effective planning using the White Rose planning tool.	Claire Myers	Autumn 1	CPD in this area is staff meetings / profession al	Staff meetings
•	New assessment system will identify the gaps in learning.	Sarah Turner	In place for Autumn 1	dialogue	Staff meetings £300 (assessment system)
•	Monitoring and CPD around effective differentiation.	Deborah Howard	Autumn 2		Staff meeting allocation / drop ins / scrutinies
•	Identify Year 2 pupils in maths who need to make accelerated progress to achieve Expected Standard by May.	Sarah Turner Helen Savage	Autumn 1		Regular review meetings with teacher
•	Identify Year 2 pupils in maths who need to make accelerated progress to achieve Greater Depth by May.	Sarah Turner Helen Savage	Autumn 1		Regular review meetings with teacher
•	Half termly meetings to analyse the progress of children.	Sarah Turner	Half termly		Review meetings
•	Plan interventions accordingly.	Helen Savage	Termly – amending provision as needed		Time

•	Monitor the impact of interventions to judge whether independent skills and confidence are successfully transferred back into the classroom. Moderation opportunities throughout the calendar	Sarah Turner Helen Savage Deborah Howard	Half termly Autumn 2, Spring 2		Meetings with phase lead Staff meetings / Phase meetings
needs progre					
	N: To ensure a deeper conceptual understanding for ncepts, with reasoning opportunities threaded through ng.				
HOW:	CPD through A. Guy to ensure teachers have a clear understanding of how to teach key concepts effectively and how to develop reasoning skills	Deborah Howard	Autumn 1 Spring 1	CPD for this area is from an external provider	Staff meeting time Part of £1000 cost
•	Implement White Rose Planning with support from the Maths No Problem work books (reasoning opportunities threaded through)	Claire Myers	Autumn 1		Staff meeting / phase meeting time
•	Use the bar model from year 1 to year 6 to ensure consistency in teaching.	Claire Myers	Spring 1		Staff meeting time
•	To run a TA forum, sharing how to use Bar Model	Lynne Lowe	Spring 1		TA forum time
•	Create a progressions tool and calculations policy to ensure consistency.	Claire Myers / Paul Salisbury	Autumn 2 (staff sharing Wk1, Spring 1)		Release time
•	To create a consistent approach to the vocabulary teachers and staff use in maths.	Claire Myers	Spring 1		Drop ins / book scrutinies / pupil voice / staff meeting
•	Focused book scrutinies to see impact and consistent approach – clear feedback given	Deborah Howard	Half termly		Release time

•	Specific follow up scrutiny and feedback	Claire Myers	Half termly from Autumn 2		Time
•	Dedicated staff meetings to share good practice each half term.	Claire Myers	Half termly		Staff meeting time
•	Mentor sessions set up where less impact is seen	Kat Rowe / maths team	Autumn 2		Release time
•	Many teacher appraisal targets support development in this objective	Deborah Howard	Autumn 1		Meeting time
•	Scrutiny focusing on progress to target and impact led by A.Guy	Deborah Howard	Summer 1		Release time £500
•	Use of Specialist Leader of Education to work with Strategic Lead to support consistent approach to language	Claire Myers	Spring 1		Costs covered within MTSA membership
and re	CT: Children have a secure understanding of concepts elationships between concepts. Children have developed ning skills				
	ON: Routine and non-routine problem solving is planned aught consistently				
HOW:				CPD for this area	
•	CPD through A. Guy to ensure teachers have a clear understanding of routine and non-routine problem solving.	Deborah Howard	Autumn 1, Spring 1	is from an external provider	Staff meeting time Part of £1000 cost
•	SLT and Middle Leader training on routine / non routine problem solving and conducting an effective maths book scrutiny (led by A.Guy)	Deborah Howard	Autumn 1	provide	Part of £1000 cost
•	Scrutiny focusing on progress to target and impact led by A.Guy	Deborah Howard	Spring 1		Part of £1000 cost
•	Focused book scrutinies to see impact and consistent approach – clear feedback given	Deborah Howard	Half termly		Release time
•	Specific follow up scrutiny and feedback	Claire Myers	Half termly from Autumn 2		Time

 Dedicated staff meetings to share good practice each half term. Mentor sessions set up where less impact is seen 	Claire Myers Kat Rowe / maths team	Half termly Autumn 2		Staff meeting time Release time
IMPACT: Children are more fluent in their routine non-routine problem solving skills				
 ACTION: Concrete, abstract and pictorial approach is embedded throughout the school HOW: CPD through A. Guy to ensure teachers have a clear understanding of this approach. Teachers are using White Rose and this approach would be part of planning - to analyse where teachers are up to with their understanding of this approach 	Deborah Howard Claire Myers	Summer 1 Spring 1	CPD for this area is from an external provider and profession al discussion s	Staff meeting time Part of £500 cost Staff meeting to revisit Staff meeting / phase meeting time
Buy new concrete resources for all children to use from EYFS to Year 6. IMPACT: Children have a deeper and more secure understanding basic concepts.	Claire Myers	Spring 1		£4000 set in budget for any resources needed

Monitoring

Who	What	Where	When	How	External Validation
SLT	Maths monitoring:	*Staff meetings	PP meeting end of each	Evaluation of	QA reports
	*pupil voice,	*Pupil progress	term	differentiation.	
Maths Team	*teacher voice,	meetings	Learning walks (Tuesdays)	Evaluation of problem	
	*book looks,	*Termly data	Dedicated staff meetings	solving	
	*QA focus visits,	collections	(see QAC)	Evaluation of	
	*T&L reviews,	*SLT meetings	Book looks – (See QAC)	reasoning	
	*Data analysis	*T&L committee	, , ,	opportunities	
	·	*SLT learning walks			

		Evaluation of progress in maths Learning walks and pupil voice Reports to GB
SUCCESS CRITERIA	MILESTONES	What are the key strengths and development points? EVIDENCE OF IMPACT FROM MONITORING
 Clear problem solving is evident in books. Clear differentiation is evident in books. Reasoning opportunities are evident in books Books show problem solving and reasoning opportunities threaded throughout daily maths activities By the end of the academic year at least 75% of each cohort will reach Expected Standard in Maths. By the end of the academic year at least 20% of each cohort will reach GD in Maths Year 2 and Year 6 will meet national averages in Maths for Expected and Greater Depth. 	By December 2017 Pupils will achieve 20% of the Maths targets to be on track to meet Expected Standard. Pupils will achieve 10% of the Maths targets at GD to be on track to meet GD. By March 2018 Pupils will achieve 50% of the Maths targets to be on track to meet Expected Standard. Pupils will achieve 20% of the Maths targets at GD to be on track to meet GD. By June 2018 Pupils will achieve 80% of the Maths targets to be on track to meet Expected Standard. Pupils will achieve 40% of the Maths targets at GD to be on track to meet Expected Standard. Pupils will achieve 40% of the Maths targets at GD to be on track to meet GD.	

END OF YEAR EVALUATION	NEXT STEPS

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Priority 2 - Diminish the difference for our pupil premium children to a gap of 10% or less across school

Co-ordinator: Sarah Turner – Achieving Success Lead	Year 2017/18	Cost of plan: See PPG report for full costings
Deborah Howard - Headteacher		
Helen Woolf – Assistant Head (SENCo)		

Action(for each action include briefly 'how' and what the intended impact on the provision will be) ACTION: Effective use of Pupil Premium Funding – including identifying and monitoring and mapping provision effectively		Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time
				Staff meetings, feedback	
HOW:	Analysis of data in regards to pupil premium spending and diminishing the difference.	Deborah Howard	Autumn 1	and follow up, time to talk as professioa	Time
•	Monitor what provision/interventions are effective – case studies	Sarah Turner	Autumn 2	nls	Time
•	Monitor what provision / interventions are effective – termly intervention data meetings to analyse impact and review	Sarah Turner	Termly		Time
•	Termly feedback from TAs delivering interventions – what is impacting, what would the next steps be, how to further improve, how cohesive is our approach?	Yasmin Atif (Wave 3) Shirley Jones (Wave 2)	Termly		Release time
•	Organise a Pupil Premium Review and action plan from findings	Deborah Howard	Autumn 2		Time (cost covered within MTSA membership)
•	Develop tracking system of pupil premium children, their costed provision and it's impact. Termly review following pupil progress meetings	Sarah Turner	Autumn 1 - termly		Time / staff meeting time
•	Use further specific costed provision map for pupil premium children for reading, writing and maths - to ensure full focus on area of need. Termly review	Helen Woolf	Autumn 2 - termly		Time / staff meeting time
•	Monitor the progress of pupil premium pupils within pupil	Sarah Turner	Termly		Release time

	progress meetings (paperwork to have specific section on pupil premium attainment and progress)			
•	Specific Pupil Premium lead on Assessment Team	Sarah Turner	Termly	Meeting time
•	Raise profile of pupil premium children through pen portraits and tracking system	Sarah Turner	In place for Autumn 1	Staff meeting, time
•	Provision for pupil premium pupils to be updated following each pupil progress meeting.	Phase Leads	Termly	Time
•	Monitor data and progress of pupil premium pupils each half term.	Sarah Turner	Half termly from Autumn 2	Time
•	Tracking of attendance of pupil premium pupils	Deborah Howard	Half termly	Meeting time
•	Identify trends in pupil premium data and needs – plan accordingly	Sarah Turner	Half termly	Time
•	Appraisal targets to reflect this objective – headteacher, SLT, teachers, TAs	Deborah Howard	Autumn 1	Meeting time
•	SLT dip ins to often have focus of Pupil Premium children - for example, pupil voice alongside their literacy book or maths book; impact of trips etc . Ensure that sometimes, pupil premium who are not progressing as well as they should are picked	Deborah Howard	Half termly at least	Time
•	Focus in scrutinies – ensuring pupil premium children books are looked at alongside non pupil premium books. Ensure that sometimes, puil premium who are not progressing as well as they should are picked	Deborah Howard	Half termly	Time
•	Pupil Premium book look and pupil voice – led by Associate Governor / OFSTED inspector.	Deborah Howard	Autumn 2	Time
•	All teachers have Target Group report – pupil premium children not on track to make expected progress or to attain Expected standard highlighted and planned for as appropriate	Sarah Turner	Autumn 1	Shared at INSET

Who	What	Where	When	How	External Validation
Monit	oring				
Our Po	CT: Accelerated progress for our pup upil premium pupils are making good end of year targets and are doing as o premium pupils.	l progress towards			
	te, we of course intend the actions of sobjective too.	Priority 1 to impact			
•	Additional teacher in place to support printervention work – Years 3, 4	recise group	Deborah Howard	End of Autumn 2	Teachers' salary
•	Additional teachers in place to support printervention work – Years 1, 2, 6	precise group	Deborah Howard	Autumn 1	Teachers' salary
•	Extra support such as reading volunteer premium pupils.	s used to support pupil	Sarah Turner Sarah Greenway	Autumn 2 – used throughout the year	Time
•	FC@N targets pupil premium pupils whe	ere possible.	Claire Myers Hayley Craven	Autumn 1 – termly	£4956
•	Wider provision as per PPG report: musi specialist; art specialist; counsellor; indi- pastoral support; trips		Deborah Howard	Autumn 1	Costed with PPG report
•	When pupil premium pupils are on track Standard, enrichment activities are prov		Deborah Howard	Autumn 1	Costed with PPG report
•	New assessment system to support teach gaps in learning – teachers to have a clepupil premium pupil and their gaps.		Sarah Turner	Autumn 1 – used frequently	£350 (costed above) Staff meeting time

SLT	Data/ measu Interv	books progress ures rention records ing system	*Staff meetings *Pupil progress meetings *Half termly data collections *SLT meetings *T&L committee *SLT learning walks	ter Ha Le	meeting end of each m If termly data collections arning walks (Tuesdays) ok looks – (See QAC)	Evaluation of differentiation. Evaluation of progress in RWM Learning walks and pupil voice Reports to GB Evidence of impact on	QA report
Impact: Evaluation /	Java th	o intended outcom	mas haan ashiayad2 V	1/hat ar	e the key strengths and de	tracking system	
SUCCESS CRITERIA	iave un	MILESTONES	nes been achieveu: V		ENCE OF IMPACT FROM		
 Pupil premium tracking is robu and effective. Pupil premium progress to mee Expected Stand We will diminist difference betwour pupil premium and non-pupil premium pupils 10% or less. 	pupils ed et lard n the een um	and no wider th cohort By March 2017: Gap (including Sand no wider th cohort By June 2018:	SEND PP) monitored an 20% in any SEND PP) monitored an 15% in any SEND PP) no wider				
END OF YEAR EVALUA	ATION				NEXT STEPS		

END OF YEAR EVALUATION	NEXT STEPS

Priority 3 - Diminish		ng Success 2017/1 e for our EAL child	8 ren to a gap of no mo	ore than 15°	%.	
Co-ordinator: Deborah Howard — Headteacher Sarah Turner — Achieving Success Lead Sam Coombes — Operational Inclusion Lead	Year 2017/1	8	Cost of plan: £350 (costed in above section) £350 – wordbanks, bilingual dictionaries, sign Additional teacher's salary Approx: £126,000 additional teaching cost (no EAL specific)			
Action(for each action include briefly 'how' and w intended impact on the provision will be)	/hat the	Lead person accountable for the action	Time Scale Start and End dates (W/C)	CPD	Resources/Costs/Time	
ACTION: Identify and monitor EAL pupils; mapping interventions and tracking progress thoroughly HOW: Thorough analysis of data to provide an EAL data.		Deborah Howard	Autumn 1	Profession al dialogue and time to talk	Time	
 Tracking system used to identify specific suppor into place to ensure Expected Standard is met. 	t to be put	Sarah Turner	Autumn 1 – used frequently		Time	
All teachers have Target Group report – EAL chi track to make expected progress or to attain Ex standard highlighted and planned for as approp	pected	Sarah Turner	Autumn 1		Shared at INSET	
Teachers have a clear picture of each EAL pupil in learning.	and their gaps	Sarah Turner	Autumn 2		Time	
 New assessment system to support teachers in gaps in learning – teachers to have a clear pictu pupil and their gaps. 		Sarah Turner	Autumn 1 – used frequently		£350 – costed above	

Wave 2 provision map in place – interventions are recorded and impact measured.	Sarah Turner / Phase Leads	Termly and also updated as needed		Time
Monitor what provision / interventions are effective – termly intervention data meetings to analyse impact and review	Sarah Turner	Termly		Time
Monitor the progress of EAL pupils within pupil progress meetings (paperwork to have specific section on EAL attainment and progress)	Sarah Turner	Termly		Time
Specific EAL lead on Assessment Team	Deborah Howard	Termly		Time
Raise profile of EAL children through pen portraits and tracking system	Sarah Turner	Autumn 1		Time
Monitor data and progress of EAL pupils each half term.	Sarah Turner	Half termly from Autumn 2		Time
Extra support such as reading volunteers used to support pupil premium pupils.	Sarah Turner Sarah Greenway	Autumn 2 – used throughout the year		Time
 Additional teachers in place to support precise group intervention work – Years 1, 2, 6 	Deborah Howard	Autumn 1		Teachers' salary
 Additional teacher in place to support precise group intervention work – Years 3, 4 	Deborah Howard	Autumn 2		Teachers' salary
To note, we of course intend the actions of Priority 1 to impact on this objective too.				
IMPACT: EAL pupils are making good progress towards their end of year targets and are progressing at least as well as our non-EAL pupils. Attainment gap narrowing between our EAL and non EAL children.				
ACTION: Targeted support for teachers			Sam Coombes' role – working with staff	

HOW:					
•	EAL data project to support understanding of the differing languages and needs within each class, year group and phase	Sam Coombes Deborah Howard	Autumn 1		Time
•	New role for Operational Inclusion Lead in place – EAL focus	Sam Coombes Deborah Howard	Autumn 1		Salary
•	S. Coombes to spend time per teacher (working according to need) first spending time in the classroom getting to know current provision and need, then supporting class teacher with specific planning and resources. Team teaching opportunities and follow up meetings and support	Sam Coombes Deborah Howard	Autumn 2, over the year		Time / Salary
•	CPD on strategies to support EAL learners	Deborah Howard Sam Coombes	Spring 1		Staff meeting
•	Half term focus on staff training calendar – time to spend a half term as a staff talking about EAL strategies, sharing ideas and good practice	Deborah Howard	Spring 1		Staff meeting time
•	Resources shared in staff meetings	Deborah Howard Sam Coombes	Spring 1		Staff meeting
•	When good practice is spotted in scrutiny, asking staff to share with staff	Deborah Howard	Autumn 1, as seen		Time
end of non-E	CT: EAL pupils are making good progress towards their fyear targets and are progressing at least as well as our AL pupils. Attainment gap narrowing between our EAL on EAL children.				
	ON: Developing a further understanding of our EAL en and their needs			Feedback and support following scrutinies	
				etc	

•	Tracking of attendance of EAL pupils – working with families to support improvements	Deborah Howard	Half termly		Meeting time
•	EAL parent focus group to understand barriers they have with school communication and what can be done	Ellie Linton	Autumn 2		Time
•	SLT dip ins to often have focus of EAL children - for example, pupil voice alongside their literacy book or maths book; learning journey checker — EAL compared to non EAL; pupil voice on barriers / strategies that support etc. Ensure that sometimes, EAL who are not progressing as well as they should are picked	Deborah Howard	At least half termly		Time
•	Non data appraisal targets to reflect this objective – headteacher, TAs. Included in pupil progress target for teachers (after PP children, EAL children are part of their target group)	Deborah Howard	Autumn 1		Time
•	Focus in scrutinies – ensuring pupil premium children books are looked at alongside non pupil premium books. Ensure that sometimes, puil premium who are not progressing as well as they should are picked	Deborah Howard	Half termly		Time
•	TA forums on EAL strategies and sharing practice	Deborah Howard	Autumn 2, Spring 2		Time
•	Observations in EYFS to consider how EAL children are accessing the environment	Deborah Howard Helen Woolf	Autumn 2, Spring 2		Time
•	Sampling in EYFS to consider any barriers EAL children may be facing	Deborah Howard Helen Woolf	Autumn 2, Spring 2		Time
	rental Links plan for actions in place to further support and link AL families	Sarah Greenway			
ACTIO	N: Bilingual approach throughout the school			Staff meeting	
HOW				time and Sam	

Talk friendly class	assrooms to be created.		Sam Coombes Deborah Howard	Summ	er 2	Coombes' role	Time Salary (see above)
Wordbanks and classroom. Ipad	d bilingual dictionaries pods also used.	urchased for each	Sam Coombes	Spring	1		£300
Talk for writing CPD.	and collaborative learni	ng developed through	Kat Rowe	Spring	1		Staff meeting time Mentor time
Inference train	ing concepts used to sup	pport EAL learners.	Sarah Greenway	Spring	1		Staff meeting time
Celebrations of the year.	our culturally diverse co	ommunity throughout	Deborah Howard	Throu	ghout year		Time to organise
Bilingual signs	throughout the school.		Sam Coombes	Spring	Spring 1		£50
 Pre-teaching of for our EAL lea 	vocabulary and underst	anding before a topic	Deborah Howard	Autum	nn 1		Time
their end of year targ	rs are making good pi get, supported by dev						
Monitoring	I	T					
Who SLT Work books Data/progress measures Intervention record		*Staff meetings *Pupil progress meetings *Half termly data collections *SLT meetings *T&L committee	PP meeting end of eaterm Half termly data colle Learning walks (Tues	WhenHowPP meeting end of each termEvaluation differentiat Evaluation in RWMLearning walks (Tuesdays)Earning w pupil voice Reports to		n. ⁻ progress ks and	QA report
Impact: Evaluation	 Have the intended outco	*SLT learning walks	 /hat are the key strengths	s and dei	velonment noi	ints?	
Impact: Evaluation Have the intended outcomes been achieved? What are the key strengths and development of the succession							

 EAL tracking is robust and effective. 	By December 2017 Gap no wider than 25% per cohort	
EAL pupils make accelerated	By March 2018 Gap no wider than 20%	
progress to meet Expected Standard	By June 2018 Gap no wider than 15% per cohort	
We will diminish the difference between our EAL and non-EAL pupils to 15% or less	dap no wider than 1370 per conort	

END OF YEAR EVALUATION	NEXT STEPS